



Clinical Commissioning Group

Brent Health and Wellbeing Board
26 January 2016

**Report from the Chief Operating Officer, Brent Clinical
Commissioning Group**

Wards affected:
ALL

Better Care Closer to Home – Phase Two

1.0 Summary

- 1.1 The purpose of this report is to provide the Health and Wellbeing Board with information on the approach to reviewing and refreshing the Better Care Closer to Home Strategy. The first phase of this programme was set out in the Better Care Closer to Home strategy 2012-2015 and focussed on moving services out of hospital into more community settings.
- 1.2 Phase two will set out the approach to delivering the vision of the NHS Five Year Forward View and the North West London transformation programmes at a local level. The strategy further provides the local medium term priorities to inform the development of the five year Sustainability and Transformation Plan, the system wide plan, and the Better Care Fund developments in 2016/17 and beyond.
- 1.3 The phase two strategy will be informed by patient, public and partner engagement throughout January and February and a final draft will be presented to the Health and Well Being Board at its next meeting in March.

2.0 Recommendations

- 2.1 The Health and Wellbeing Board is requested note and support the approach to reviewing and refreshing the Better Care Closer to Home strategy for phase 2, covering the period 2016-2019.

2.2 The Health and Wellbeing Board is invited to provide comments on the approach and priorities of the strategy.

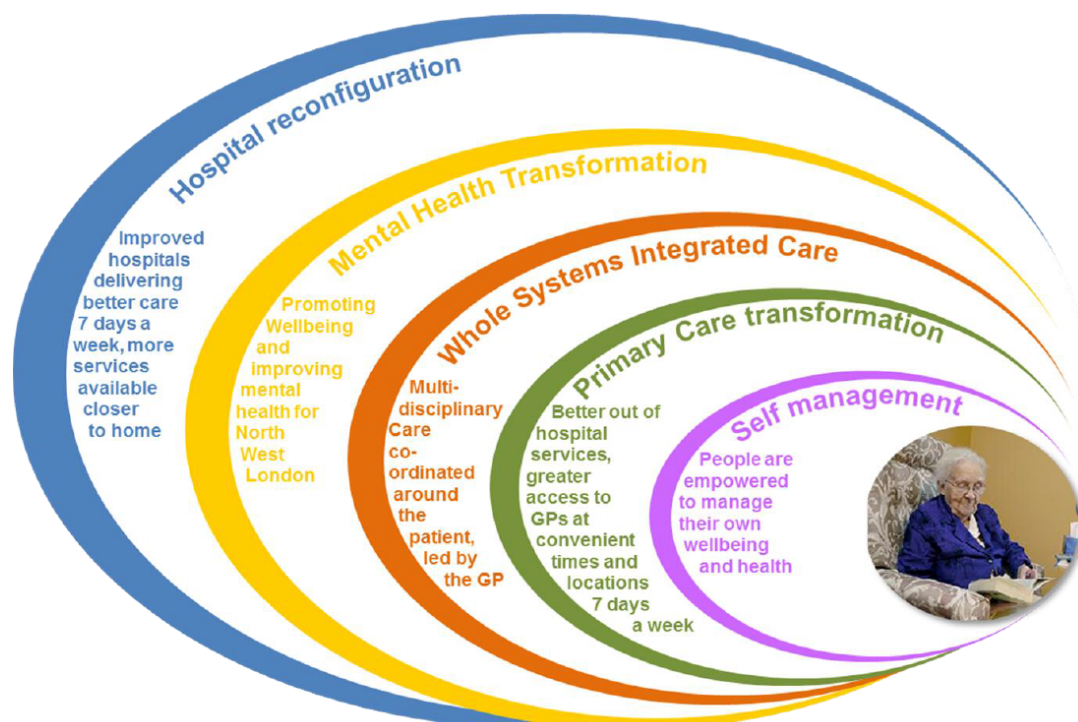
3.0 Detail

3.1 Better Care Closer to Home phase one focussed five objectives:

- Easy access to high quality responsive primary care (GP Access Hubs)
- Rapid response to urgent needs (development of urgent care centre and walk in centres)
- Providers (Health and Social Care) working together (Integrated Care Programme)
- Simplified Planned Care Pathways (Community ophthalmology and cardiology pathways, Brent Integrated Diabetes Service)
- Appropriate time in hospital (Ambulatory Care pathways)

3.2 The NHS Five Year Forward View has laid the foundation for a substantial change in the way health services are organised and delivered. It has also acted as a catalyst for local responses to ensure NHS services are accessible, high quality and cost effective.

3.3 Taking on board the vision set out in the Five Year Forward View and the North West London transformation plans as pictured below, the Better Care Closer to Home strategy phase two (2016-2019) will set out the steps the CCG will take to deliver its transformation plans locally.



3.4 The framework for Better Care Closer to Home phase 2 draws on the North West London vision deliver patient-centred care in all care settings, ensuring reduced inequality of care outcomes and delivery of services that are designed to the needs of the local population. The approach further reaffirms the CCG's commitment to commissioning services that provide:

- Personalised care to enable patients and residents to proactively management their care and keep them as healthy as possible in the community.
- Localised care to enable better access and equity of access for all patients in Brent.
- Integrated care to ensure better coordinated and more efficient services that meet the holistic needs of Brent patients and residents.
- Centralised care to ensure greater access to specialist support and better pathways between providers of care.

3.5 What the vision means for Brent's local commissioning of care is summarised in the priorities below:

- Expand accessibility to tools and resources to encourage self-management.
- Proactively engage with the Brent population to incorporate their views
- GP networks offering improved access and quality to responsive and proactive primary care
- Redesign of Primary Care settings and pathways to ensure flows from hospital are well managed and offer high quality and efficient care
- Improvements to the responsiveness and coordination of mental health services across all settings of care
- Integration with providers and services across the health and care system
- Outcome based commissioning to improve the patient experience of care
- Specialised and integrated pathways across providers of specialised care and then through to primary/community care for on-going case management.

3.6 In developing the Better Care Closer to Home phase two, the CCG will produce a roadmap covering the period of the phase two strategy of the intended service developments. The roadmap will be a visual, comprehensive summary of the strategy, capturing the strategic milestones for delivery in Brent over the next three years. The aim of the roadmap is to enable us to:

- Engage with the public and patients on the CCG's medium term goals
- Identify connections and interdependencies between the various transformation programmes
- Identify opportunities for alignment with partner agencies

3.7 Better Care Closer to Home phase two will provide the narrative to the strategic milestones for delivery identified in the roadmap for 2016-2019. This is supplemented by the annual CCG commissioning intentions/plans which are produced between September and December with involvement from the public, partner agencies and health professionals to set out the detailed narrative descriptions of the aims, objectives and priorities of the financial year ahead.

3.8 A feedback event on the 2016/17 commissioning intentions will take place at the next Health Partners Forum on 27th January. The CCG will present its approach to developing the Better Care Closer to Home phase two and roadmap to ensure early engagement in the process.

4.0 Financial Implications

4.1 The CCG's strategy, roadmap and commissioning intentions detail the approach to commissioning of services, using financial allocations to purchase healthcare as part of discharging its statutory duties.

5.0 Legal Implications

5.1 Nil

6.0 Diversity implications

6.1 The Better Care Closer to Home strategy will set out the CCG's approach to ensuring improved access, equity and quality of care for Brent patients and residents.

Background Papers

Background papers are available on request.

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